

MEMORANDUM OF DELEGATION

CONTRACT AUTHORITY

TO: Mike O'Donnell
Director, Center for Industrial Research and Service (CIRAS)

Pursuant to Iowa State University's Contracting Authority Policy, the President of ISU has delegated to me as Interim Vice President for Economic Development and Industry Relations authority to sign certain applications, proposals, grants, contracts and agreements and to further delegate that authority.

I authorize to you to sign the following on behalf of ISU:

1. Contracts for ISU to provide non-research services to others
2. Nondisclosure and confidentiality agreements relating to discussions with others about non-research services ISU may be able to provide or in connection with services being provided to them

The authority above is being granted to you in only your Director, Center for Industrial Research and Service (CIRAS) position. Accordingly, you may only sign the foregoing contracts and agreements when funds from the activities set forth in the contracts and agreements will be deposited into CIRAS accounts.

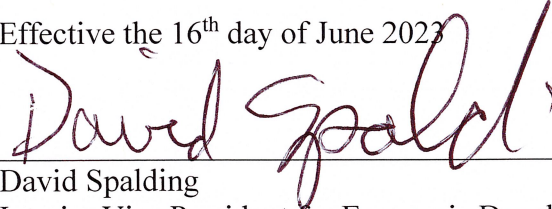
I further authorize you to re-delegate your authority.

Your authority is limited as follows:

1. If ISU will be paid \$5,000 or more for non-research services, discuss with the Financial Accounting and Reporting section of the Controller's department the method of depositing funds.
2. If ISU will be providing certain services on a continuing basis, work with the Controller's department to develop rates and establish a fee-for-service account.
3. You may not sign agreements for research-related services or non-disclosure and confidentiality agreements relating to such services. Research-related services include those that involve: use of novel methods or techniques; anticipation of new knowledge or ISU intellectual property resulting from the activity; or cost-sharing or matching funds. If the Office for Sponsored Programs Administration approved a grant that requires or allows CIRAS to perform fee-for-service activities, contracts for those fee-for-service activities are not deemed "research related services" and may be signed by you.
4. You may not sign any contract where I have determined that unusual circumstances exist requiring the attention of the Board of Regents.

This delegation shall be effective so long as you remain in your position as Director, Center for Industrial Research and Service (CIRAS) unless revoked sooner by the President of Iowa State University, by me or by my successor. This delegation is in addition to, and does not supersede, any delegation issued to you by Senior Vice President and Provost Jonathan Wickert.

Effective the 16th day of June 2023

A handwritten signature in dark ink, reading "David Spalding", written over a horizontal line.

David Spalding
Interim Vice President for Economic Development and
Industry Relations

Send copies of completed delegations to:
Office of General Counsel